Frankfurt am Main, September 18, 2026

Press Release

VINCI Energies holds 86.74 percent of All for One shares following expiry of the acceptance period – additional acceptance period runs until October 2, 2026

VINCI Energies Deutschland Enterprise Solutions AcquiCo SE (the "Bidder"), an indirect subsidiary of VINCI S.A., today announced the preliminary results of its voluntary public takeover offer to the shareholders of All for One Group SE ("All for One").

All merger control clearances have now also been received. Following the achievement of the minimum acceptance threshold last week, all offer conditions have now been met.

As of the expiry of the acceptance period on September 15, 2026, the offer had been accepted for a total of 3,485,139 All for One shares. Together with shares acquired through market or off-market purchases, the Bidder now holds approximately 80.31% of All for One's outstanding shares. Excluding the treasury shares held by All for One, this corresponds to approximately 86.74%.

Given the high acceptance rate, it is expected that the free float of All for One shares will decrease significantly once the offer is completed. Consequently, the liquidity of the shares in stock exchange trading may also decline significantly.

Shareholders who have not yet tendered their shares may still do so during the additional acceptance period for a cash consideration of €67.50 per share. It begins on September 19, 2026, and ends at midnight (Frankfurt am Main local time) on October 2, 2026. Once the additional acceptance period has expired, the offer can no longer be accepted.

The offer document, together with further information about the offer, is available at www.afo-offer.com.

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Important Notice

This announcement is for information purposes only and constitutes neither an offer to purchase nor a solicitation of an offer to sell shares in All for One. The final terms and conditions of the offer and other

provisions relating to the offer are set out in the offer document. Investors and holders of All for One shares are strongly advised to read the offer document and all other documents relating to the offer.
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